



NATIONAL AGENCY
for HIGHER EDUCATION
QUALITY ASSURANCE
(UKRAINE)

EINGANG
09. AUG. 2021

Memorandum of Understanding
between
**National Agency for Higher Education Quality Assurance
(Ukraine)**
and
**Foundation for International Business Administration Accreditation (FIBAA),
Germany**

This Memorandum of Understanding is made between the National Agency for Higher
Education Quality Assurance (Ukraine), hereafter referred to as NAQA

and

Foundation for International Business Administration Accreditation (Germany), hereafter
referred to as FIBAA

Recitals

Whereas:

NAQA is a permanent collegial body in the field of higher education quality assurance authorized by the Law of Ukraine "On Higher Education".

The mission of the NAQA is to catalyze positive changes in higher education and to shape its quality culture.

NAQA's Strategy is a guide to these reform efforts, defines the Agency's mission and values, declares strategic goals and directions for their implementation.

The strategic goals of the National Agency are realized in three main directions: Quality of educational services; Recognition of the quality of scientific results; Ensuring the systemic impact of NAQA's activities.

NAQA's values are: partnership, innovation, responsibility, integrity, openness, transparency, independence, reliability, professionalism, demand, trust.

FIBAA was established in 1994 by the central associations of German, Austrian and Swiss business as a foundation with an international profile.

FIBAA promotes quality, comparability and transparency in higher education by assessing and reviewing study programmes, continuing education courses and Higher Education Institutions. It awards its quality seal to well-known education providers and high-quality programmes.

FIBAA is driven by twin objectives: The verification of quality and the promotion of improved quality. The FIBAA's work focuses on higher education institutions and the services they deliver in the tertiary and continuing education sectors. Particular emphasis is placed on the broad field comprising economics (including law and the social sciences) and management qualifications, which will continue to demand an increasing level of IT/data-processing skills and technical understanding in the future. The growing importance of academic further education and management development is given special consideration. The FIBAA trademark is the promotion of learner employability with the aid of a blend of university expertise and practical company experience.

NAQA and FIBAA

Having similar missions and institutional objectives in the advancement of quality assurance in higher education, NAQA and FIBAA now wish to continue collaboration as equal partners for the purpose of maintaining cooperative and collaborative mechanisms for the mutual benefit of both parties.

Article I: Aims of Memorandum of Understanding

NAQA and FIBAA agree hereby to extend the Memorandum of Understanding to continue cooperation for the benefit of both parties and to enhance the operation of external quality assurance in both jurisdictions and improve the quality of higher education in Ukraine, Germany, and the International Community.

Article II: Areas of Cooperation and Collaboration

Cooperation between the NAQA and FIBAA encompasses in particular, but is not limited to, the following areas:

- 1) Collaboration in accreditation, taking multiple forms as appropriate, such as:
 - Joint accreditation, which offers institutions and programs of both countries the opportunity to be simultaneously accredited by NAQA and FIBAA through a single, unified application process, fee structure, and set of accreditation criteria and standards. The review team is jointly organized and the certificates are separately awarded by each agency. The conditions, terms, procedure, responsibilities, and liability of each participating party are to be described in more details in an additional agreement on joint accreditation;
 - International accreditation, which offers institutions and programs of both countries the opportunity to be accredited by their national QA agency, with the involvement of international experts, recruited by the partner agency. The methodology and procedure, standards and criteria are the ones that are normally employed within the national system of quality assurance.
- 2) Exchange of information and expertise as appropriate and sharing best practices. NAQA and FIBAA will identify specific fields of common interest and establish and stimulate a platform to promote, discuss and coordinate activities related to the identified field of cooperation and the results thereof. This will include:

- Key policy documents and operational information where appropriate and in particular provided by higher education institutions from Ukraine and Germany jointly.
- Information on study programmes and educational institutions in which each party has an interest, subject to any overriding requirements of confidentiality to which either agency may be subject.
 - a) Provision of developmental opportunities as appropriate for the staff of both parties, staff exchange and internship visits.
 - b) Collaboration on quality assurance projects, participation in research events, workshops, conferences.
 - c) Collaboration in joint research of mutual benefit, particularly on evaluation, accreditation, and learning outcomes.
 - d) Consultations on matters of common interest in order to coordinate mutually agreed activities.

Article III: Duration of Memorandum

The Memorandum of Understanding will take effect from the date of its signature and continue for five years unless it is terminated by the giving of three months' notice by either party. It may be extended based on the mutual agreement of both parties.

Article IV: Alteration of Memorandum

This Memorandum is signed by the parties in a spirit of amicable cooperation. The terms of the Memorandum may be altered with the consent of both parties.

Article V: Officers responsible for managing the Memorandum

The Head of NAQA and the Managing Director of FIBAA will have responsibility for managing the implementation of the terms of the Memorandum. This responsibility may be delegated to relevant members of the agencies' staff in relation to particular areas of cooperation.

Article VI: Resources

Unless alternative arrangements are specifically agreed to meet particular project requirements, the two agencies will normally cover their own costs of implementing the terms of the Memorandum. For particular areas of cooperation, donor funding may be sought from other sources.

Article VII: Schedule of projects and activities

Specific details on any projects or other activities that are entered into under the terms of this Memorandum shall be negotiated, agreed by both parties and described in administrative schedules to be annexed to the Memorandum.

Signed in Kyiv on July 26, 2021

Mychailo Wynnnycky
Head of NAQA Secretariat
Borysa Hrinchenko
01001 Kyiv
Ukraine



Signed in Bonn on July 26, 2021

Diane Freiberger
Managing Director
Foundation for International Business
Administration Accreditation (FIBAA)
Berliner Freiheit 20-24
53111 Bonn
Germany

