

**Strategy Implementation Plan (Work Plan) of the National Agency for Higher Education Quality Assurance for  
2019-2022**

Area of responsibility	Implementation measures	Performance indicators	Terms of execution	Performers.
<b>1. Accreditation education programmes</b>	1.1. Abandoning paper and introducing electronic document management accreditation education programmes, electronic development system "Accreditation"	1.1.1. Development of the core and prototyping of the electronic system "Accreditation" 1.1.2. Functioning electronic system "Accreditation"	Until 1 October 2019  Constantly	NAQA Head, SecretarNAQA
	1.2. Development and approval of the draft Regulations on accreditation of education programmes	1.2.1. NAQA decision on project approval	May 2019	NAQA Head, his/her deputies, NAQA members, employees secretarNAQA, representatives of the public (work in the format of relevant working groups)
	1.3. Decision-making on accreditation, refusal of accreditation, conditional (deferred) accreditation	1.3.1. Decision-making on accreditation/refusal of accreditation i n accreditation	Constantly	NAQA Head, members of NAQA
	1.4. Development and adoption Procedure for consideration of applications for re-registration	1.4.1 Adoption of the NAQA's decision on approval	Until 1 September 2019	SecretarNAQA, NAQA, NAQA members

	certificates of accreditation of education programmes			
	1.5. Development and adoption of the Procedure for establishing a schedule for accepting applications for accreditation of education programmes	1.5.1. NAQA decision on approval	Until 1 June 2019	NAQA SecretarNAQAt, NAQA members
	1.6. Development and adoption of the Procedure for selection and maintenance of the register of experts of the National Agency for Higher Education Quality Assurance for conducting accreditation of education programmes	1.6.1. NAQA decision on approval	Until 1 June 2019	NAQA SecretarNAQAt, NAQA members
	1.7. Development and adoption of the Procedure for for issuing, renewing, issuing, storing and accounting for certificates on accreditation of an education programme	1.7.1.1 Adoption of NAQA decision on approval	Until 1 October 2019	NAQA SecretarNAQAt, NAQA members
	1.8. Approval of the Glossary	1.8.1 Decision-making by NAQA on approval	Until 1 September 2019	NAQA Members
	1.9. Approval Methodological recommendations for experts of the National Agency on the application of the CriterNAQA for assessing the quality of an education programme and Recommendations for experts of the National Agency regarding the accreditation of education	1.9.1. NAQA decision on approval	After approval of the Regulations on accreditation, but no later than 1 March 2020	NAQA Head, his/her deputies, NAQA members, employees secretarNAQAt, representatives of the public (work in the format of relevant working groups)

	programmes of the third level of higher education education			
	1.10 Approval Guidelines for filling in the information on self-assessment of the education programme (for higher education institutions)	1.10.1. Adoption of NAQA decision on approval of	Until 1 October 2019	Deputy Heads of NAQA members, employees SecretarNAQAt (work in the format of the relevant working groups)
	1.11. Approval of schedules for accepting applications for accreditation education programmes	1.11.1. Adoption of the of NAQA decision on approval	Annually, by 1 September	NAQA SecretarNAQAt, NAQA members
	1.12 Approval of the form of information on self-assessment of the education programme and the form of the expert report	1.12.1. Adoption of NAQA decision on approval of	Until 31 August 2019	NAQA Head, his/her deputies, NAQA members, employees SecretarNAQAt (work in the format of the relevant working groups)
<b>2. Activities. sectoral expert councils (SECs) and accreditation experts National Agency</b>	2.1. Development of Regulations on Sectoral Expert Councils	2.1.1. Acceptance solution NAQA on approval	Until 1 July 2019	NAQA Head, his/her deputies, NAQA members, employees SecretarNAQAt (work in the format of relevant working groups)
	2.2. Development and adoption of the Procedure for for nominating and electing the members of the ERC	2.2.1. Making a decision NAQA on approval.	Until 1 July 2019	Head of the NAQA, his/her deputies, NAQA members, employees SecretarNAQAt (work in the format of relevant working groups)
	2.3. Organisation holding competitions for the PEA	2.3.1. Acceptance decision on approval	Constantly	NAQA SecretarNAQAt, NAQA members

	and selection of experts 3 accreditations	of the personal compositions of the PEOs by the results of the competition.		
	2.4. Selection experts 3 accreditation of education programmes	2.4.1. Approval of the list of NAQA's experts 3 accreditation of education programmes	Constantly	NAQA SecretarNAQAt, NAQA members
	2.5. Conducting training and organisation of events for the members of the SER and accreditation experts	2.5.1. Selecting trainers and conducting training events for them 2.5.2. Conducting seminars, roundtables, trainings for the members of CES and experts 2.5.3. Creation online courses for experts and members of the ERG.	Constantly	NAQA Chairman, NAQA Vice-Chairmen, NAQA Members, SecretarNAQAt
	2.6. Technical support for the activities of the SER.	2.6.1. Conducting meetings of the , support of the SEG's activities	Constantly	Deputy Heads, NAQA secretarNAQAt
	2.7. Technical support of the activities of accreditation experts	2.7.1. Formation of expert groups, conducting evaluation of the activities of of experts, technical support for the activities of experts	Constantly	Deputy Heads , NAQA secretariat
<b>3. 3. Activities of specialised academic councils</b>	3.1. Development and adoption of the project on Regulations accreditation specialised academic councils	3.1.1. Making a decision NAQA on the approval of the project.	By 1 May 2020	Head of NAQA, his/her deputies, NAQA members, employees Secretariat (work in the format of relevant working groups)
	3.2. Implementation on Regulations	3.2.1. Accreditation and control of of activities special councils.	Constantly	NAQA Secretariat, NAQA members

	accreditation specialised academic councils			
	3.3. Development and adoption of the of the project The procedure for awarding scientific degrees by specialised academic councils of HEIs (research institutions).	3.3.1. Decision NAQA on approval of the project.	Until 1 May 2020.	NAQA Head, his/her deputies, NAQA members, employees secretariat, representatives of the the public (work in the format of relevant working groups)
	3.4. Development and adoption of the of the draft Procedure for cancellation of decisions of specialised academic on the basis of a submission by the Appeals Committee following consideration of an appeal, application or complaint regarding the activities and decisions of specialised academic (specialised councils with awarding of Doctor of Arts)	3.4.1. Decision NAQA decision on project approval	Until 1 May 2019.	NAQA Head, his/her deputies, NAQA members, employees secretariat, representatives of the the public (work in the format of relevant working groups)
	3.5. Development and adoption of requirements for the level of scientific qualifications of persons who obtain academic degrees	3.5.1. NAQA decision		NAQA Head, his/her deputies, NAQA members, employees secretariat, representatives of the the public (work in the format of relevant working groups)
<b>4. 4. accreditation</b>	4.1 Development and adoption of the draft Regulation on	4.1.1. The decision on project approval	Until 1 May 2021 of the year	NAQA head, his deputies, members of NAQA,

	institutional accreditation of higher education and research institutions			Secretariat staff, representatives the public (work in the format of relevant working groups)
	4.2. Implementation of the Regulation on Institutional accreditation	4.2.1. Implementation of measures implementation, development of additional documents	Permanently, after approval of the Regulations	NAQA, NAQA Secretariat, NAQA members
	4.3. Decision-making on institutional accreditation or denial of accreditation accreditation based on the results of the examination	4.3.1. Decision-making by the NAQA	Permanent (after approval of the Regulation)	NAQA Secretariat, NAQA members
<b>5. Formation of a single database of the implemented higher education institutions of the specialisations in which higher education students are trained at each level of higher education and the formation of proposals, on the list of specialities in which higher education students are trained at the relevant levels higher education</b>	5.1. Development and approval of Proposals for the list of specialities in which higher education students are trained at the appropriate levels of higher education	5.1.1. Solution ON on approval of proposals	December 2021	NAQA, Sectoral expert councils, secretariat.
	5.2. Collecting and monitoring information to form a single database data	5.2.1. Organised, systematic measures to collect and monitor	Constantly	Deputy Heads of NAQA, Head of the Secretariat

<b>6. Integrity</b>	6.1 Development of the Draft Law of Ukraine "On the Basic Principles of Ensuring Academic integrity"	6.1.1. Making a decision on NAQA approval of the project	Until 20 August 2020	NAQA members, secretariat
	6.2 Approval recommendations of HEIs on the development of systems ensuring academic integrity	6.2.1. Making a decision on NAQA approval of recommendations	May 2019	Members of NAQA
	6.3 Adoption of the Code academic integrity of NAQA	6.3.1. Acceptance solution NAQA on approval	April 2019	Members of NAQA
	6.4 Adoption of the Declaration on the observance of academic integrity	7.3.2. Making a decision on NAQA approval of the Declaration	April 2019	Members of NAQA
	6.5. Consideration of appeals on academic plagiarism	6.5.1. Solution. Ethics Committee to consider appeals on academic plagiarism 6.5.2. NAQA decisions on the Ethics Committee's proposals	Constantly	Ethics Committee , National Association
<b>7. Formation of requirements to the Systems for ensuring Quality Assurance System of Higher Education, independent agencies</b>	7.1. Development and Approval of the National Agency's recommendations on the implementation of the internal system quality assurance	7.1.1. NAQA decision on approval of recommendations	June 2019	Members of NAQA
	7.2. Development of the draft Regulation on accreditation procedure	7.2.1. Decision of the NAQA decision on project approval	April 2020	NAQA Secretariat, NAQA members

	independent institutions Assessment and quality assurance of higher education (agencies).			
	7.3. Development and approval of requirements to the security system quality of higher education.	7.3.1. NAQA decision on approval of the document	December 2021	NAQA members, secretariat
	7.4. Conducting accreditations of independent institutions for assessment and quality assurance of higher education education and maintaining their register	7.4.1. Decision-making by the NAQA on accreditation 7.4.2. Creation and updating of the of the register of accreditations carried out by independent institutions	Permanently, after taking Provisions.	NAQA Secretariat, NAQA members
<b>8. Harmonisation of higher education standards</b>	8.1 Harmonisation of standards of education activities and standards of higher education for each speciality	8.1.1. NAQA decision-making on approval of standards	Constantly, for by the Ministry of Education and Science	NAQA, Sectoral expert councils, secretariat.
<b>9. Quality analysis education activities of higher education institutions education, rating of higher education institutions and recognition of the status of national</b>	9.1. Formation of Criteria for assessing the quality of education activities, including scientific achievements, higher education institutions, for which may include ratings of higher education institutions.	9.1.1. Solution ON on approval of the criteria.	2021	NAQA Head, his/her deputies, NAQA members, employees secretariat, representatives of the of the public (work in format of the relevant working groups)
	9.2. Submission of a proposal to grant a higher education institution national status in accordance with the procedure and criteria, established by the Cabinet of Ministers of Ukraine	9.2.1. Decision by NAQA to submit a proposal	Constantly <i>Powers amended in accordance with the Law of Ukraine № 392-IX of 18.12.2019</i>	Members of NAQA



	9.3. Development and approval of the Regulations on the University rating	9.3.1. Solution ON on approval of the regulation	2021	Head of the NAQA, his/her deputies, NAQA members, employees secretariat, representatives of the of the public (work in the format of relevant working groups)
	9.4. Establishing once in seven years the compliance of the national higher education institution with the criteria determined by the Cabinet of Ministers Ukraine, to confirm or deprive it of such status	9.4.1 Making a decision on compliance of the National Institution's activities	Constantly (1 time for 7 years for 1 HEI) <i>Powers amended in accordance with the Law of Ukraine № 392-IX of 18.12.2019</i>	Deputy Heads of the , secretariat
	9.5. Submission to the Cabinet of Ministers of Ukraine of proposals for granting a national higher education institution the results of a competitive selection process if the criteria set by the Cabinet of Ministers are met of Ukraine, the status of a research	9.5.1. Solution NAQA on submitting a proposal to the CMU	Constantly <i>Powers amended in accordance with the Law of Ukraine № 392-IX of 18.12.2019</i>	Deputy Heads of the , secretariat
	9.6. Determining the compliance of the activities of a research institution of higher education with the criteria established by the Cabinet of Ministers of Ukraine for confirmation or	9.6.1. Acceptance solution NAQA on the establishment of compliance	Constantly <i>Powers of office amended in accordance with the Law of Ukraine № 392-IX of 18.12.2019</i>	Deputy Heads of the , secretariat

	depriving him of such status			
	9.7 Participation in the formation of indicators of the state order for training specialists with higher education by levels of higher education and specialities, taking into account medium-term forecast of the need for specialists in the labour market	9.7 .1. NAQA's decision engage a representative	Constantly	Deputy Chairman of NAQA
10. Activities of the National Agency's committees and organisational issues activities of NAQA	10.1. Development and Approval of the Regulations on the NAQA Committees	10.1. NAQA decision on approval of the Regulations	Until 25 February 2019	Members of NAQA
	10.2. Election and Approval of the personal composition of the committees and election of committee chairmen	10.2.1. Decision-making on the formation of personal composition of committees, election of chairpersons 10.2.2. Making NAQA decisions on approval staff Committees and appointment of chairpersons	Until 1 May 2019	Members of the NA
	10.3. Conduct of meetings committees of NAQA	10.3.1. Committee meetings	Constantly, for needs	Chairmen of the committees
<b>11. Approval for at the request of the Ministry of Education and Science and the Cabinet of Ministers</b>	11.1. Regulations on determination of criteria for approval of the List of foreign accreditation bodies agencies or agencies	11.1.1.1 NAQA decision on approval	Ongoing, upon request	NAQA Members

	quality assurance of higher education, which issue certificates of accreditation recognised in Ukraine.			
	11.2. Approval of the Procedure for the recognition of higher education degrees obtained in foreign institutions developed by the Ministry of Education and Science education of higher education degrees and academic degrees			
	11.3. Approval of education standards developed by the Ministry of Education and Science activities and standards of higher education in each speciality			
	11.4. Other approvals in accordance with applicable law			
12. Organisational activities	12.1. Approval of the Mission and Strategy NAQA	12.1.1. Decision on approval by the NAQA	By 1 May 2020	NAQA Members
	12.2. Publication of the report on the quality of higher education in Ukraine, its compliance with the tasks of sustainable innovative development of society, report on its activities, formulate proposals for	12.2.1. Adoption of NAQA resolution on approval of NAQA Annual Reports on activities for 2019/2020/2021 years	Every year	NAQA members, secretariat

	legislative support quality of higher education			
	12.2. Approval of the Procedure for Appealing Decisions National Agency Higher Education Quality Assurance.	12.2.1. NAQA decision on approval	Until 30 May 2019	NAQA Members
	12.3. Formation of the structure of the secretariat by areas of activity of the National agencies	12.3.1. NAQA decision to approve the structure of the secretariat	Until 30 May 2019	NAQA members, secretariat
	12.4. Approval Regulations on the Secretariat of the National Agency for Quality Assurance in Higher Education.	12.4.1 NAQA's decision to approve the regulation	Until 30 March 2019	NAQA members, secretariat
	12.5. Bringing the regulations on structural units, official instructions for NAQA employees	12.5.1. Adoption of administrative documents for approval	Constantly	Head of the secretariat
13. Anti-corruption activities	13.1. Approval Anti-corruption programme	13.1.1. Making a decision NAQA on approval	Until 1 October 2020	Chairman of the , Head of secretariat
	13.2. Preparation of the Report on the results of corruption risk assessment in activities of the National Agency for Higher Education Quality Assurance.	13.2.1. NAQA's decision on the report results	Every year	Head of the NAQA, Head of the Secretariat
14. 14. International activities	14.1 NAQA's accession to international organisations with	14.1.1. NAQA decision on joining international organisations	Ongoing, as needed	NAQA Head, deputies Heads of NAQAs, head of the secretariat

	ensuring the quality of the highest education	14.1.2. Conclusion of contracts on the NAQA's membership in the international organisations.		
	14.2. Conclusion memoranda and agreements on cooperation with foreign accreditation agencies	14.2.1. Signing memoranda and agreements 14.2.2. Conducting international events.	Constantly	NAQA Head, deputies Heads of NAQAs, head of secretariat
	14.3. Involvement of foreign experts	14.3.1 Participation of foreign experts in the activities of NAQA	If necessary	NAQA Head, deputies Heads of NAQAs, head of secretariat
15. Establishing a dialogue with the public and creating conditions for participation citizens in the process implementation of the state policy in the field of ensuring the quality of the highest education	15.1. Functioning information resources of the NA	15.1.1. Creation and constant filling of the official website of NAQA and pages in social media networks	Until 1 September 2019	Deputy Chairmen of NAQA, Head of the Secretariat.
	15.2. Regular publication materials on official resources on business issues	15.2.1. Publications	Constantly	Head of the NA, deputies Heads of , members of NAQAs, Head of the Secretariat.
	15.3. Conducting communication and informative events	15.3.1 Organisation and holding seminars, roundtables and trainings, working meetings, etc.	Constantly	NAQA Deputy Chairmen, secretariat
	15.4. Debugging cooperation with the subjects of civil society	15.4.1 Conclusion of contracts about cooperation	Constantly	NAQA Head, NAQA deputies Head, head of the of the secretariat.